



# 4WDL VROC Strategic Plan

2021-2023



November 2020

## **Vision**

To be an alliance that is proactive and responsive to the changing environment whilst valuing and enhancing local communities

## **Mission**

- To position 4WDL as a viable, political, social and economic region
- To enhance service delivery and infrastructure for our collective and individual communities
- To achieve a sustainable, cost effective model for the sharing of resources

## **Objectives**

- To share opportunities, resources and intellectual property to reduce any duplication and increase the outcomes of the opportunities identified.
- To improve asset management and gain better utilisation of assets.
- To adopt a region wide focus and demonstrate this by including regional strategies in the individual Shire strategic planning process.
- To establish and maintain effective communication and consultative mechanisms between the Shires of Dumbleyung, Wagin, West Arthur, Williams Woodanilling and Lake Grace and their communities, on policy, processes and important issues.
- To share skills and knowledge of staff through networking and learning opportunities.
- To actively engage in communication exercises with various levels of government and politicians concerning regional issues.
- To explore, embrace and support opportunities for Economic Development in the 4WDL VROC region.

## Focus Areas

- Communications
- Water Security
- Housing
- Tourism
- Health
- Biosecurity
- Home and Community Care
- Shared Services

## Priority Focus Areas

Four Strategic Focus Areas were identified as having the greatest impact/community benefit and urgency:

1. Communications
2. Water Security
3. Housing
4. Tourism (priority accelerated from Low to High)

## Projects

The following projects have been identified to address these Priorities.

	Communications	Water Security	Housing	Tourism
<b>Project</b>	Improved internet and mobile connectivity in areas of poor service	Increased water security and reduced reliance on current systems	Short and Long Term Accommodation	Identify opportunities to work across the 4 WDL region
<b>Action</b>	To investigate the development of a Business Case for a Communications solution to poor internet and mobile connectivity. New Action – Support each member Local Government in their endeavour to provide improved communications in their Shire's.	Investigate Water supply and water security issues across the VROC region and prepare a report on future options. 1. Contact appropriate agencies and Local MP to support the reinstatement of funding opportunities for farms for the National On-Farm Emergency Water Infrastructure Rebate Scheme. 2. Advocate for Regional Water Security importance.	Undertake a needs analysis for the provision of short- and long-term accommodation. Monitor for funding opportunities	Compile a "Drive Trail" brochure for all 4WDL Member Local Governments to maximise the current tourism market and the travellers through the region

<b>Project Lead</b>	Common Interest group of Shires. Shire of Dumbleyung to information share current funding opportunities	Shire of Dumbleyung – current LG with funding applications pending	Shire of Woodanilling	Short Term – Shire of West Arthur
<b>Success Indicators</b>	<ol style="list-style-type: none"> <li>1. Grant funding is obtained</li> <li>2. Successful project completed</li> <li>3. Improved access in areas of member Local Governments</li> </ol>	<ol style="list-style-type: none"> <li>1. A report is presented to 4 WDL VROC to determine the viability of a Water Security project</li> <li>2. Grant Funding obtained and successful projects completed</li> </ol>	<ol style="list-style-type: none"> <li>1. A Business Plan is adopted</li> <li>2. Advocate to external stakeholders including Local MP, the importance of ongoing funding sources for housing</li> </ol>	<ol style="list-style-type: none"> <li>1. Production of Short-Term brochure for the region</li> </ol>
<b>Measurable Outcomes</b>	All Shires have different needs. Shire of Dumbleyung to information share current funding application success with Superloop.	Shire of Dumbleyung to update when Water Initiative Grant for Dam Cover Trial has been completed and report effectiveness	Each Shire to undertake a needs analysis for both short- and long-term accommodation and feedback results to members Local Governments.	West Arthur Project Officer offer to collate brochure for Shire's. Each Shire to email contact for Tourism/Community Officer to Kerryn/Nicole from West Arthur and information relating to tourism in the associated Shire at present.

Preliminary Project Plans have been developed for these projects which outline:

- Project Description
- Action Steps
- Project Lead
- Timeframes
- Resources
- Success Factors
- Risks

## Focus Areas for Monitoring

It was agreed the following will be monitored on an ongoing basis:

	Health	Bio Security	Home and Community Care
<b>Monitoring</b>	Sustainability of Volunteers & Health Services	Wild Dogs and Pigs	The future and effectiveness of HACC services provided with the 4 WDL Group
<b>Action</b>	Liaise with the relevant health organisations and monitor the provision of health services with a focus on GP services, mental health services and the use of volunteers	Liaise with the two Regional Biosecurity Groups (RGB) to keep updated on wild dogs and pig issues across the region	Liaise with the organisations delivering HACC services, monitor community expectations and invite HACC providers to 4WDL meetings
<b>Lead</b>	Shire of Williams	Shire of West Arthur	Shire of Wagin
<b>Outcomes</b>	Continue to Monitor and Adopt a Sustainable approach to Health Services across all Local Governments.	<ul style="list-style-type: none"> <li>• Shire of West Arthur to be the conduit between the Biosecurity Groups in the industry and inform member Local Governments of ongoing actions.</li> <li>• Maintain and Monitor Biosecurity in the region</li> </ul>	2 Year extension granted 2022 Maintain current Home and Community Care services provided by member Local Governments. Monitor a realistic economy of scale regarding the service provided.

## Lower Priorities and Projects

Although important, the following lower Priority Areas and Activities/Projects were also identified. It was agreed these will be noted and actioned as higher priorities are completed, as priorities change, or if resources allow the number of projects to be increased.

- Shared Services

	Shared Services
<b>Project</b>	Establish a shared service model for the 4WDL Group. Support member local governments and when necessary resource share.
<b>Project Lead</b>	Common interest of all member Local Governments.

## Implementation

The Strategic Plan will be a Standing Item on the 4WDL agenda with the following sub headings:

1. Priority Projects
2. Areas for Monitoring